

Singapore Telecommunications (ST SP)

Airtel raises India mobile prices by 10-21%

Raise Singtel TP by 4% to SGD3.40

Singtel's 29%-owned associate Bharti Airtel said on Friday it raised mobile prices across various plans by 10-21% with an average price increase of 15%. Its competitors, Jio and Vi, have made similar price hikes. Please refer to page 6 for more details. Note that current mobile ARPU in India is at INR209 (SGD3.4) and management's target is to take it to INR300 to enable a financially healthy business model for telcos in India. We lift our SoTP-based TP for Singtel to SGD3.40 (from SGD3.24), mainly on a higher Bharti Airtel valuation (to INR1444/sh based on current share price).

How much can it help Bharti Airtel lift earnings?

Factoring a price elasticity of 60%, we see the price increases lifting Bharti's FY25-27 India mobile revenues by 7-9% (assuming a 9-month impact for FY25). Further assuming a pass-through impact of higher revenues on EBITDA at 60%, we see India mobile EBITDA rising 7-10% in FY25-27. This translates to an EBITDA lift of INR37-55bn (SGD602-903m) for FY25-27. At a 25% corporate tax rate, we expect this to translate to Bharti Airtel earnings rising INR28-42bn (SGD452-677m) in FY25-27.

Raise Singtel earnings estimates and TP by 4-8%

Factoring in the impact of India mobile prices increasing in our Singtel model, we raise our Singtel earnings estimates 4-8% in FY25-27. We lift our Singtel SOTP-based TP to SGD3.40 (from SGD3.24). Although Bharti doesn't pay meaningful dividends, we think Singtel can raise its dividends in-line with the lift in earnings helped by past and potentially a future small stake divestment in Bharti Airtel. Singtel management is looking to recycle SGD6bn of capital in the medium term, which could partly come from a small Bharti Airtel stake sale, in our view.

Reiterate BUY: Holdco discount persists despite multiple catalysts

We see an all-round operational turnaround and multiple catalysts on the horizon. Singtel's holdco discount remains at 39% and MIBG's estimates for FY26-27 are 8-12% ahead of street. Reiterate BUY.

FYE Mar (SGD m)	FY23A	FY24A	FY25E	FY26E	FY27E
Revenue	14,624	14,128	14,470	14,717	14,939
EBITDA	3,686	3,597	3,781	3,965	4,126
Core net profit	2,054	2,261	2,600	3,199	3,722
Core EPS (cts)	12.4	13.7	15.7	19.4	22.5
Core EPS growth (%)	6.8	10.0	15.0	23.0	16.4
Net DPS (cts)	14.9	15.0	16.4	17.9	19.2
Core P/E (x)	19.8	18.5	17.5	14.2	12.2
P/BV (x)	1.6	1.7	1.8	1.8	1.8
Net dividend yield (%)	6.1	5.9	6.0	6.5	7.0
ROAE (%)	8.5	3.2	10.9	13.3	15.2
ROAA (%)	4.3	4.9	5.6	6.9	7.9
EV/EBITDA (x)	13.7	13.7	14.8	14.2	13.7
Net gearing (%) (incl perps)	22.9	14.6	26.8	28.7	28.6
Consensus net profit	-	-	2,513	2,955	3,371
MIBG vs. Consensus (%)	-	-	3.4	8.2	10.4

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BUY

Share Price SGD 2.75

12m Price Target SGD 3.40 (+29%)

Previous Price Target SGD 3.24

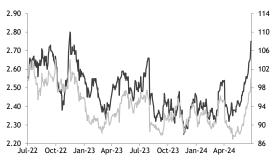
Statistics

52w high/low (SGD)	2.75/2.25
3m avg turnover (USDm)	63.8
Free float (%)	42.1
Issued shares (m)	61,515
Market capitalisation	SGD169.2B
	USD124.8B

Major shareholders:

Temasek Holdings Pte Ltd. (Investment Co	52.0%
Central Provident Fund	4.7%
The Vanguard Group, Inc.	1.6%

Price Performance



Singtel - (LHS, SGD)	——Singtel / Straits Times Index - (RHS, 5

	-1M	-3M	-12M
Absolute (%)	12	9	9
Relative to index (%)	12	5	5

Source: FactSet

Other companies mentioned in this report Bharti Airtel (BHARTI IN, CP INR1444.05, Not rated) Reliance Industries Ltd (RELIANCE IN, CP INR3130.80, Not

Vodafone Idea (IDEA IN, CP INR17.89, Not rated)



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Value Proposition

- Telco conglomerate with exposure to quality telco operators in ASEAN, India and Australia.
- Potential for cost and capex optimization with peaking 5G rollout.
- Attractive dividend yield backed by healthy balance sheet and favourable capital management/asset optimization initiatives
- Holdco discount of 39% unfair amid positive tailwinds.

Holdco discount near 40% mark



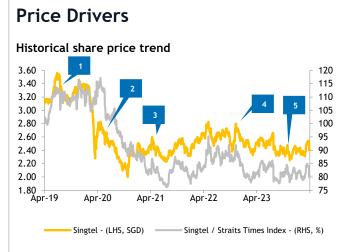
Financial Metrics

- We forecast FY25-27 earnings to increase at a 16% CAGR, mainly helped by associates.
- We expect consolidated EBITDA to post a 4% CAGR over FY24-27E, helped by moderate top-line growth and cost cuts.
- We expect net debt to EBITDA, including associate associates, to remain healthy at <2x in FY24-26E; providing support to its DPS commitment.

Singtel SoTP

Valuation	Stake Valuation method		Valuation	Per share	
valuation	(%)	valuation method	(SGD m)	(SGD)	
SingTel Singapore Business	100.0	Singtel DCF (8.3% WACC, 0.5% TG, 0.95 beta)	12,706	0.7	
Optus	100.0	Optus DCF (8.1% WACC, 0.5% TG, 0.95 beta)	8,300	0.5	
Associates					
Telkomsel (Indonesia)	30.1	65% of listed Telkom at MIBG TP	8,201	0.50	
Bharti Airtel (India)	29.0	Market Cap	37,025	2.24	
AIS (Thailand)	23.3	DCF (7.0% WACC, 2% LTG, 1.0 beta)	6,159	0.37	
Globe (Philippines)	46.9	DCF (5.7% WACC, 1% LTG, 0.7 beta)	4,535	0.27	
Intouch (Thailand)	21.1	Based on AIS TP	1,718	0.10	
NetLink NBN Trust (Singapore)	24.8	DDM (COE 6%, 0% LTG, 0.5 beta)	1,015	0.06	
SingPost (Singapore)	21.7	Market Cap	205	0.01	
Associates Sub Total			58,858	3.5	
Holdco discount		25% discount		-1.2	
(Less) Consol Net Debt			-3,644	-0.2	
Total Equity Value		_		3,40	

Source: Company, Bloomberg, Maybank IBG Research



Source: Company, Maybank IBG Research

- 1. Proposal for fourth mobile licence. Bharti's profits started to taper off.
- 2. Cut in final dividends to SGD5.45 cents vs. expectations of SGD10.70 cents
- Australia wireless pricing went through industry-wide reflation.
- 4. Optus cyberattack.
- 5. Optus network outage.

Swing Factors

Upside

- Potential rejig in Optus leading to RoIC and FCF improvement.
- Stronger-than-expected ARPU growth due to easing in price competition in markets where Singtel is present.
- Better-than-expected execution in meeting targeted cost savings.

Downside

- Delays in Optus rejig and potential fines levied on Optus due to network outage.
- Intensifying price competition in Singtel exposed markets.
- FX headwinds impacting Optus and associates.

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Risk Rating & Score ¹	18.5
Score Momentum ²	-0.0
Last Updated	16 Dec 2021
Controversy Score ³ (Updated: 16 Dec 2021)	0 - No reports

Business Model & Industry Issues

- Singtel is most exposed to cybersecurity and personal data leakage risks given its nature of business. There have been major data breaches at Optus due to IT, process and human errors over the years, and Singtel was penalised for an immaterial sum.
- Going forward, Singtel will continue to educate its staff and improve practices and processes to minimise data breaches.
- As Singtel is in the business of connectivity, it is supporting digital inclusion through connecting communities and supporting the disadvantaged.
- Notably in FY20, the telco supported migrant workers with free remittance services and their WiFi and mobile data needs. It also provided refurbished laptops and data SIMs to disadvantaged students for their home-based learning. In Australia, Optus scaled up "Donate Your Data" to support disadvantaged students by offering them free mobile data access for online learning.
- Singtel displays no exceptional risks for a telco operator for ESG and is in line with peers in tackling ESG issues.

Material E issues

- In FY23, completed a comprehensive review of SBTi target for revalidation with the support of all business units and brought forward net-zero goal to 2045 from 2050.
- In FY23, reduced scope 1 and 2 absolute emissions by 11.31%. Achieved improvement of GHG emissions intensity of 0.030tCO2 e/TB from 0.035tCO2 e/TB.
- Completed four solar energy generation projects amounting to 1.38MWp and expected to generate 1,700MWh annually.
- Completed a comprehensive review of the SBTi target for revalidation with the support of all business units and brought forward net-zero goal to 2045.

Material S issues

- In Sep 2022, Optus suffered a cyber-attack that resulted in the exposure of some customers' personal information.
- In Nov 2023, Optus suffered a network outage leading to a government-ordered investigation.
- 31% of female employees in middle and top management.
- Recognised by the 2023 Bloomberg Gender Equality Index for the fifth consecutive year.
- Total training investment of SGD57.9m over FY21-23 and pledged SGD32.1m over FY24-25 to boost the digital skills of its workforce through company-wide initiatives over three years.
- Zero fatality rate across Singtel and Optus in FY23.

Key G metrics and issues

- The Board consists of 14 directors, of which chairman (non-executive) and CEO are non-independent, the remaining are non-executive & independent directors.
 43% are female directors.
- The nomination, audit, investment and remuneration committees are chaired by independent directors.
- Key management compensation accounted for 0.6% of total employee compensation and 0.8% of group net profit in FY23.
- There have been no corruption cases reported for the past three years.
- Cyber security and data leakage risks. Conducts its businesses in strict adherence to data protection laws - the Personal Data Protection Act in Singapore and the Privacy Act and Telecommunications Act in Australia.

There have been minor lapses due to IT, process and human errors. Singtel will continue to educate its staff and improve practices and processes to minimise data breaches.

Rating & Score - derived by Sustainalytics and assesses the company's exposure to unmanaged ESG risks. Scores range between 0 - 50 in order of increasing severity with low/high scores & ratings representing negligible/significant risk to the company's enterprise value, respectively, from ESG-driven financial impacts. **2Score** Momentum** - indicates changes to the company's score since the last update - a negative integer indicates a company's improving risk score; a positive integer indicates a deterioration. **3Controversy Score** - reported periodically by Sustainalytics in the event of material ESG-related incident(s), with the impact severity scores of these events ranging from Category 0-5 (0 - no reports; 1 - negligible risks; ...; 5 - poses serious risks & indicative of potential structural deficiencies at the company).





	Quantitative Parameters (Score: 88)									
						Starhub				
	Particulars	Unit	2020	2021	2022	(STH SP, FY22)				
	Scope 1 GHG emissions	m tCO2e	5.73	5.77	5.67	1.96				
	Scope 2 GHG emissions	m tCO2e	1.29	1.33	1.33	0.47				
	Total	m tCO2e	7.02	7.10	7.00	2.43				
	Scope 3 GHG emissions	m tCO2e	N/A	3.06	3.27	N/A				
	Total	m tCO2e	7.02	10.16	10.27	N/A				
_	GHG intensity (Scope 1 and 2)	tCO2e/t	0.68	0.66	0.67	0.63				
E	Energy intensity	GJ/ton	15.37	15.73	15.76	11.43				
	Share of renewable energy use in operations	%	N/A	N/A	N/A	N/A				
	Wastewater discharge (chemical O ₂ demand)	tonnes	153.7	177.8	171.4	22.7				
	Hazardous waste 3R rate	%	70%	85%	75%	98%				
	Air emissions intensity	ton/kT	2.83	2.21	2.42	N/A				
	NPE (New Plastic Economy) investments	MYR m	8	3	3	N/A				
	% of women in workforce	%	35.4%	54.8%	54.4%	42%				
S	% of women in management roles	%	20%	28%	32%	20%				
	Lost time injury frequency rate	number	0.4	0.4	0.3	3				
	Group CEO salary as % of net profit	%	0.43%	0.43%	0.18%	0.18%				
G	Top 10 employees salary as % of profit	%	1.11%	2.97%	0.71%	1.2%				
9	Independent director on board	%	70%	83%	85%	54%				
	Women directors on board	%	40%	25%	31%	23%				

Qualitative Parameters (Score: 83)

a) is there an ESG policy in place and whether there is a standalone ESG Committee or is it part of Risk committee?

Yes, the group has established a Board Sustainability Committee chaired by the CEO. This is supported by the Group Sustainability Council comprising of pillar heads. There are KPIs, business objectives, governance enablers and risks for each of the segments.

b) is the senior management salary linked to fulfilling ESG targets?

No

c) Does the company follow TCFD framework for ESG reporting?

Yes

e) Does the company have a mechanism to capture Scope 3 emissions - which parameters are captured?

Yes, Singtel has developed full Scope 3 indirect GHG emissions inventory and baseline for operations in Singapore and Australia

f) What are the 2-3 key carbon mitigation/water/waste management strategies adopted by the company?

Singtel has various carbon-mitigation initiatives, such as replacing chillers, replacing UPS and converting to energy efficient mobile base stations in Singapore.

g) Does carbon offset form part of the net zero/carbon neutrality target of the company? Yes

Target (Score: 80)		
Particulars	Target	Achieved
Singtel Group Scope 1 and 2 to reduce by 25% by 2025	25%	3.3%
Scope 3 target to reduce 30% by 2030	30%	Not disc.
Obtained a CDP rating of A-	A-	A-
Zero fatality and well-being score above 80%	80%	82%
One million digitally enabled persons and SMEs by 2025	1,000,000	740,000
Impact		
NA		
Overall Score: 85		

ESG score	Weights	Scores	Final Score
Quantitative	50%	88	44
Qualitative	25%	83	21
Target	25%	80	20
Total			85

As per our ESG matrix SingTel (ST SP) has an overall score of 85

As per our ESG assessment, Singtel displays a very high degree of transparency in its ESG disclosures. It is the only one amongst its peers that has a high level of ESG quantitative targets. While we note some work is being carried out to reduce Scope 3 financed emissions, we believe further actions are required to meet the 2030 target. Its overall ESG score is 85, which makes its ESG rating above average in our view (average ESG rating = 50).

Fig 1: Bharti pricing revision

Prepaid pri	cing revision	on		
MRP (Rs)		% change	Validity	Benefits
Old	New			
179	199	11%	28	2GB data, UL Calling, 100 SMS/day
455	509	12%	84	6GB data, UL Calling, 100 SMS/day
1,799	1,999	11%	365	24GB data, UL Calling, 100 SMS/day
265	299	13%	28	1GB/day data, UL Calling, 100 SMS/day
299	349	17%	28	1.5GB/day data, UL Calling, 100 SMS/day
359	409	14%	28	2.5GB/day data, UL Calling, 100 SMS/day
399	449	13%	28	3GB/day data, UL Calling, 100 SMS/day
479	579	21%	56	1.5GB/day data, UL Calling, 100 SMS/day
549	649	18%	56	2GB/day data, UL Calling, 100 SMS/day
719	859	19%	84	1.5GB/day data, UL Calling, 100 SMS/day
839	979	17%	84	2GB/day data, UL Calling, 100 SMS/day
2,999	3,599	20%	365	2GB/day data, UL Calling, 100 SMS/day
Postpaid p	ricing revis	ion		
MRP (Rs)		% change		Benefits
Old	New			
				1 Connection; 40GB Data with roll-over, Unlimited Calling,
399	449	13%		100 SMS/day, Xstream Premium Subscription
				1 Connection; 75GB Data with roll-over, Unlimited Calling,
				100 SMS/day, Xstream Premium Subscription,
				Disney+Hotstar Subscription 12 months, Amazon Prime
499	549	10%		Subscription 6 months
				Family of 2 Connections; 105GB Data with roll-over,
				Unlimited Calling, 100 SMS/day, Xstream Premium
				Subscription, Disney+Hotstar Subscription 12 months,
599	699	17%		Amazon Prime Subscription 6 months, Wynk Premium
				Family of 4 Connections; 190GB Data with roll-over,
				Unlimited Calling, 100 SMS/day, Xstream Premium
				Subscription, Disney+Hotstar Subscription 12 months,
999	1,199	20%		Amazon Prime Subscription 6 months, Wynk Premium

Source: Maybank IBG Research, Company

Fig 1: Singtel earnings revision summary and vs. street comparison

SGD mn		New			Old		%	change	
	2025E	2026E	2027E	2025E	2026E	2027E	2025E	2026E	2027E
Revenues	14,470	14,717	14,939	14,470	14,717	14,939	0.0%	0.0%	0.0%
EBITDA	3,781	3,965	4,126	3,781	3,965	4,126	0.0%	0.0%	0.0%
Margins	26%	27%	28%	26%	27%	28%			
Associates	2,862	3,679	4,325	2,723	3,414	3,941	5.1%	7.8%	9.7%
Underlying NPAT	2,600	3,199	3,722	2,502	3,015	3,458	3.9%	6.1%	7.6%
Reported NPAT	2,600	3,199	3,722	2,502	3,015	3,458	3.9%	6.1%	7.6%
SoTP	• • • • • • • • • • • • • • • • • • • •		3.24			5.1%			
		Maybank			Street			% var	
	2025E	2026E	2027E	2025E	2026E	2027E	2025E	2026E	2027E
Revenues	14,470	14,717	14,939	14,570	14,943	15,277	-1%	-2%	-2%
EBITDA	3,781	3,965	4,126	3,860	4,048	4,163	-2%	-2%	-1%
Margins	26%	27%	28%	26%	27%	27%			
Underlying NPAT	2,600	3,199	3,722	2,608	2,974	3,318	0%	8%	12%

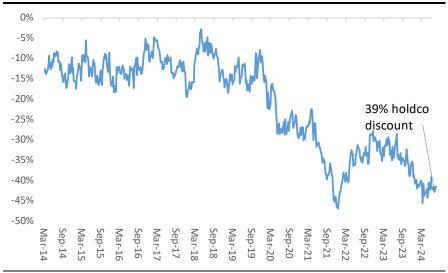
Source: Maybank IBG Research, Bloomberg

Fig 3: Singtel SoTP

Valuation	Stake (%)	Valuation method	Valuation (SGD m)	Per share (SGD)
	. ,		, ,	. ,
SingTel Singapore Business	100.0	Singtel DCF (8.3% WACC, 0.5% TG, 0.95 beta)	12,706	0.77
Optus	100.0	Optus DCF (8.1% WACC, 0.5% TG, 0.95 beta)	8,300	0.50
Associates				
Telkomsel (Indonesia)	30.1	65% of listed Telkom at MIBG TP	8,201	0.50
Bharti Airtel (India)	29.0	Market Cap	37,025	2.24
AIS (Thailand)	23.3	DCF (7.0% WACC, 2% LTG, 1.0 beta)	6,159	0.37
Globe (Philippines)	46.9	DCF (5.7% WACC, 1% LTG, 0.7 beta)	4,535	0.27
Intouch (Thailand)	21.1	Based on AIS TP	1,718	0.10
NetLink NBN Trust (Singapore)	24.8	DDM (COE 6%, 0% LTG, 0.5 beta)	1,015	0.06
SingPost (Singapore)	21.7	Market Cap	205	0.01
Associates Sub Total			58,858	3.56
Holdco discount		25% discount		-1,21
(Less) Consol Net Debt			-3,644	-0.22
Total Equity Value				3.40

Source: Maybank IBG Research, Bloomberg

Fig 4: Singtel Holdco discount



Source: Maybank IBG Research, Bloomberg

FYE 31 Mar	FY23A	FY24A	FY25E	FY26E	FY27E
Key Metrics	10.2	FO 4	17 F	14.2	12.2
P/E (reported) (x) Core P/E (x)	19.2 19.8	50.6 18.5	17.5 17.5	14.2 14.2	12.2 12.2
P/BV (x)	1.6	1.7	17.5	1.8	1.8
P/NTA (x)	2.7	2.5	3.0	2.8	2.6
Net dividend yield (%)	6.1	5.9	6.0	6.5	7.0
FCF yield (%)	6.9	2.8	5.8	9.2	11.6
EV/EBITDA (x)	13.7	13.7	14.8	14.2	13.7
EV/EBIT (x)	45.5	42.8	44.2	40.3	36.7
INCOME STATEMENT (SGD m)					
Revenue	14,624.0	14,128.0	14,470.0	14,717.1	14,938.9
EBITDA	3,685.9	3,597.0	3,781.0	3,964.6	4,126.5
Depreciation	(2,262.0)	(2,163.0)	(2,077.2)	(2,110.6)	(2,133.0)
Amortisation	(312.0)	(281.0)	(440.7)	(457.5)	(457.5)
EBIT	1,111.9	1,153.0	1,263.1	1,396.4	1,535.9
Net interest income /(exp)	(359.0)	(303.0)	(338.3)	(391.6)	(400.4)
Associates & JV	2,287.0	2,338.0	2,862.4	3,678.5	4,325.1
Exceptionals	171.5	(1,466.0)	0.0	0.0	0.0
Other pretax income	0.0	0.0	0.0	0.0	0.0
Pretax profit	3,211.4	1,722.0	3,787.2	4,683.4	5,460.6
Income tax	(978.0)	(918.5)	(1,176.9)	(1,471.6)	(1,723.5)
Minorities	(8.0)	(9.0)	(10.7)	(13.2)	(15.4)
Discontinued operations	0.0	0.0	0.0	0.0	0.0
Reported net profit	2,225.4	794.5	2,599.7	3,198.6	3,721.7
Core net profit	2,053.9	2,260.5	2,599.7	3,198.6	3,721.7
BALANCE SHEET (SGD m)					
Cash & Short Term Investments	1,667.9	4,605.0	1,581.3	1,486.8	1,817.2
Accounts receivable	5,012.8	5,006.0	4,982.5	4,920.4	4,845.2
Inventory	346.2	301.0	308.3	313.6	318.3
Property, Plant & Equip (net)	10,384.6	10,047.0	11,207.8	11,713.8	11,895.4
Intangible assets	10,989.5	8,227.0	9,483.0	9,025.5	8,567.9
Investment in Associates & JVs	11,788.1	12,758.0	13,379.7	14,389.7	15,604.4
Other assets	6,340.9	5,254.0	5,101.1	4,981.5	4,891.6
Total assets	46,530.0	46,198.0	46,043.7	46,831.2	47,940.0
ST interest bearing debt	471.1	24.0	24.0	24.0	24.0
Accounts payable	5,309.9	5,406.0	5,487.1	5,519.7	5,550.5
LT interest bearing debt Other liabilities	7,142.4	8,225.0	8,225.0	8,725.0	9,225.0
Total Liabilities	7,592.0 20,515.7	7,578.0 21,233.0	7,414.0 21,150.3	7,287.0 21,555.5	7,190.0 21,989.4
Shareholders Equity	26,005.3	24,928.0	24,845.7	25,214.8	25,874.3
Minority Interest	9.0	37.0	47.7	60.9	76.3
Total shareholder equity	26,014.3	24,965.0	24,893.4	25,275.7	25,950.6
Total liabilities and equity	46,530.0	46,198.0	46,043.7	46,831.2	47,940.0
CASH FLOW (SGD m)					
Pretax profit	3,211.4	1,722.0	3,787.2	4,683.4	5,460.6
Depreciation & amortisation	2,574.0	2,444.0	2,517.9	2,568.1	2,590.5
Adj net interest (income)/exp	0.0	0.0	0.0	0.0	0.0
Change in working capital	0.0	0.0	0.0	0.0	0.0
Cash taxes paid	0.0	0.0	0.0	0.0	0.0
Other operating cash flow	0.0	0.0	0.0	0.0	0.0
Cash flow from operations	5,785.4	4,166.0	6,305.2	7,251.5	8,051.1
Capex	(2,162.0)	(2,150.0)	(2,784.1)	(2,189.0)	(1,907.5)
Free cash flow	2,799.4	1,182.0	2,628.3	4,193.5	5,282.4
Dividends paid	(1,965.0)	(2,146.0)	(2,682.0)	(2,829.5)	(3,062.2)
Equity raised / (purchased)	(37.0)	(33.0)	0.0	0.0	0.0
Change in Debt	(208.0)	1,080.0	0.0	500.0	500.0
Other invest/financing cash flow	(871.0)	1,503.0	(2,489.0)	(819.1)	(807.5)
Effect of exch rate changes	0.0	0.0	0.0	0.0	0.0
Net cash flow	542.4	2,420.0	(1,649.9)	1,913.9	2,773.9

FYE 31 Mar	FY23A	FY24A	FY25E	FY26E	FY27E
Key Ratios					
Growth ratios (%)					
Revenue growth	(4.7)	(3.4)	2.4	1.7	1.5
EBITDA growth	(2.2)	(2.4)	5.1	4.9	4.1
EBIT growth	6.4	3.7	9.6	10.6	10.0
Pretax growth	11.0	(46.4)	119.9	23.7	16.6
Reported net profit growth	14.2	(64.3)	227.2	23.0	16.4
Core net profit growth	6.8	10.1	15.0	23.0	16.4
Profitability ratios (%)					
EBITDA margin	25.2	25.5	26.1	26.9	27.6
EBIT margin	7.6	8.2	8.7	9.5	10.3
Pretax profit margin	22.0	12.2	26.2	31.8	36.6
Payout ratio	110.5	nm	104.1	92.3	85.2
DuPont analysis					
Net profit margin (%)	15.2	5.6	18.0	21.7	24.9
Revenue/Assets (x)	0.3	0.3	0.3	0.3	0.3
Assets/Equity (x)	1.8	1.9	1.9	1.9	1.9
ROAE (%)	8.5	3.2	10.9	13.3	15.2
ROAA (%)	4.3	4.9	5.6	6.9	7.9
Liquidity & Efficiency					
Cash conversion cycle	(43.1)	(44.5)	(48.9)	(52.7)	(56.1)
Days receivable outstanding	126.3	127.6	124.3	121.1	117.7
Days inventory outstanding	10.1	11.1	10.3	10.4	10.5
Days payables outstanding	179.5	183.2	183.4	184.3	184.3
Dividend cover (x)	0.9	0.3	1.0	1.1	1.2
Current ratio (x)	1.0	1.4	0.9	0.9	1.0
Leverage & Expense Analysis					
Asset/Liability (x)	2.3	2.2	2.2	2.2	2.2
Net gearing (%) (incl perps)	22.9	14.6	26.8	28.7	28.6
Net gearing (%) (excl. perps)	22.9	14.6	26.8	28.7	28.6
Net interest cover (x)	3.1	3.8	3.7	3.6	3.8
Debt/EBITDA (x)	2.1	2.3	2.2	2.2	2.2
Capex/revenue (%)	14.8	15.2	19.2	14.9	12.8
Net debt/ (net cash)	5,945.6	3,644.0	6,667.7	7,262.2	7,431.8

Source: Company; Maybank IBG Research

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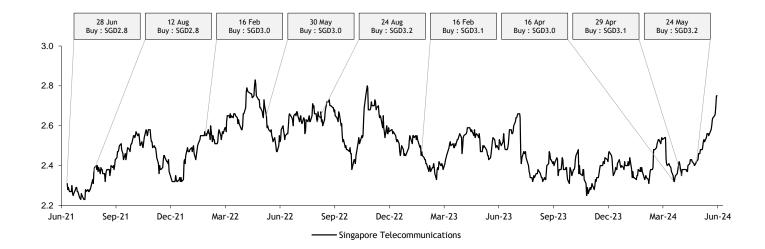
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